Gartner



A Short Introduction to Digital Ethics

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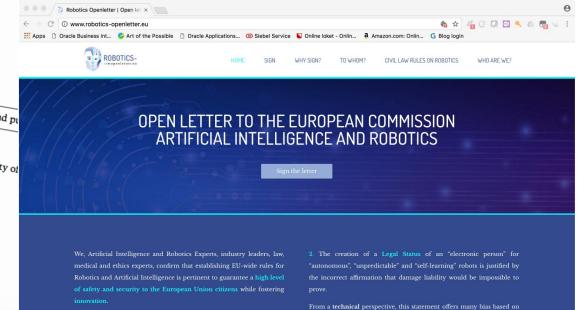


HOUSE OF LORDS

Select Committee on Artificial Intelligence

Report of Session 2017-19

AI in the UK: ready, willing and able?



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There Are Multiple Industry Initiatives...













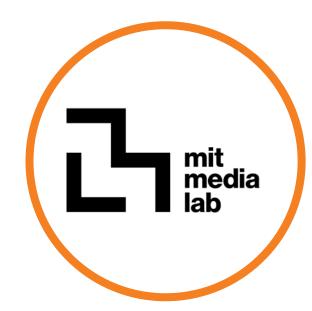












MIT Media Lab Members

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Big Data Privacy

Machine Learning Unintended Conseq

Social/Mobile **Human Comms** Dignity

Cloud Security Algorithms Free Will

Autonomous Tech Responsibility/Freedom Harmful results

3D Printing

Be Afraid, Be Very Afraid

- Robots will take over lots of jobs.
- Artificial Intelligence (AI)
 develops exponentially. Once it
 is smarter than we are...
- Power + Bad People = Disaster
- Forget AI; think
 Artificial Stupidity.
- Experts don't see the obvious.

Naaaahhh, Don't Worry

- ...and like in all new eras, other jobs are created.
- Law of diminishing returns kicks in — think "Concorde."
- Of all scenarios, why would robots "turn against us"?
- Al is in its very infancy.
- All experts dismiss the concerns.
- We learn and adapt.



Real Issues, but Little Recognition

Gartner CIO Survey, 2015

Informal Gartner Summit surveys, 2015

already faced ethical questions

no logical moment or place

very confident about government 50/0

not confident about internet business

Pew Research Center, 2015

Pew Research Center, 2015



























SONYBMG

MUSIC ENTERTAINMENT









































USCInstitute for Creative Technologies







PELITIE

Intuitive Reaction



Digital ethics comprises the systems of values and moral principles for the conduct of electronic interactions among people, business and things.

Digital Ethics Have Unique Characteristics







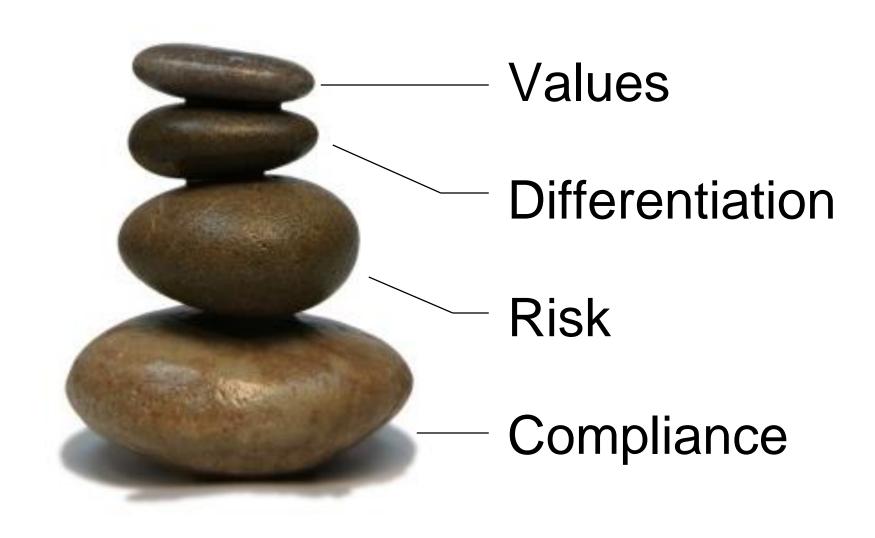
Most Important pieces of advice ...

- There are no best practices. Ethics is not prescriptive.
- Instead, ethics are ambiguous.
- Do not create a 10-point checklist. It will lead to a checklist mentality, and missing the point.
- Phrase digital ethics in terms of complex dilemmas.
- Don't create yet another department of "no." Ethics is about how.



4,000 Years of Discussion Didn't Answer the Question of What Is Good and What Is Bad

The Business Value of Digital Ethics









The Senior Life Style system is installed in a senior citizen's home, and learns about patterns, uploaded in the cloud.

The system gives peace of mind, also to the family members.

"Couldn't having a Big Brother be something special and very positive?"

"Like with credit cards, we will learn how to deal with security and privacy."



The GOOD

Not breaking any rules!

Less risk for the elderly

 Self-learning technology doesn't require configuration

Peace of mind

The BAD

It may be allowed, but is it accepted?

 Can you afford to figure out security and privacy as you go?

What about unintended consequences?

 Research into "quantified other" reveals that monitoring creates extra stress for the family.

But Some Stuff Works Better Than Other Stuff



The Universalists Think We Need Some Rules

Immanuel Kant (1724 to 1804)



"Categorical imperative — intrinsically valid principles, obeyed in all circumstances."

Still visible today:

- Optimized business processes.
- One version of the truth.
- Requirements analysis.
- Governance as "policymaking"

... but what about the unintended consequences?



While the Consequentialists Look at the Outcomes

Also visible today:

- People-centric security
- Business moments
- Machine learning
- Governance as "fixing stuff"

... but what about intentions?

Good luck, bad luck



A farmer lost a horse. Bad luck? Not when it returned with a whole herd. The farmer's son fell off the horse. Bad luck? Not when the army arrived to take all the men.



Care Ethics Reconciles the Two: In Principle, How Do We Deal With Unintended Consequences?

Care Ethics, a New Idea From the 1960s



Carol Gilligan (1936)

Fits the digital society better:

- There are no principles yet
- ... but too important to wait for the consequences.
- Like care ethics, the digital society focuses on connections and relationships.



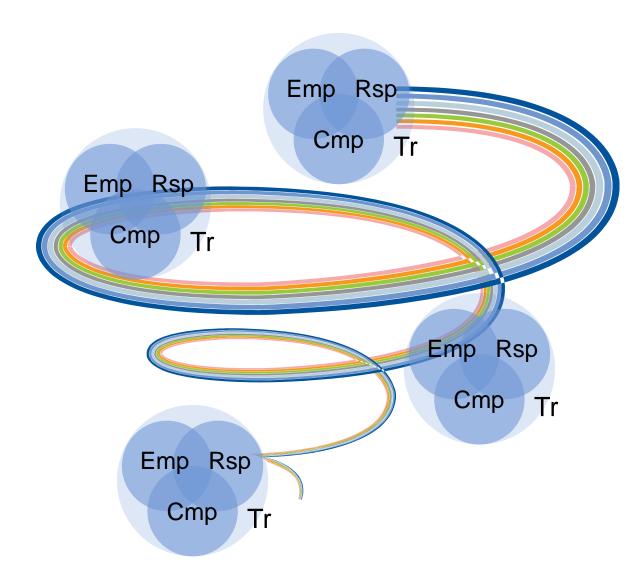




How Many Philosophers Does It Take to Change a Light Bulb?



Four Elements Create a Positive Spiral



- Empathy without responsibility is empty ("Oh, I am so sorry ...").
- Responsibility without empathy is mechanistic.
- Taking responsibility only makes sense if you are competent.
- You are only allowed to take responsibility if you are trusted.



What If the Insurance Company Sees This Picture?

- ... while I indicated I didn't smoke?
- Cancel the policy?
- Increase premium?
- Wait until I file a claim?

Digital ethics:

- Should you even want to check social media?
- Care ethics: Nudge customers to healthier life styles.

Frank's Facebook ...





Who Is Responsible for an Autonomous Car?



President and CEO Håkan Samuelsson

- The company will accept full liability whenever one of its cars is in autonomous mode.
- One of the first carmakers in the world to make such a promise.
- The real threat to self-driving cars isn't about technology but regulations.
- Without a clear set of rules, automakers won't be able to conduct credible tests.



Wrapping Up



Embrace Diversity

"Our executive team is made up of a bunch of individuals who all see the world differently. And I think that's a strength, by the way.

The pluralism of thought is a definite strength."





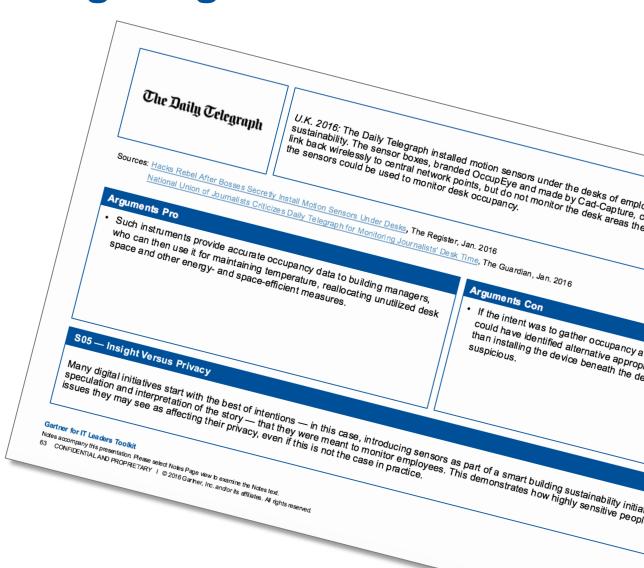
Create an Awareness and Training Program

- Every month, send around a dilemma. Discuss! What would you do?
- It trains being comfortable with ambiguity, and ethical thinking.



Mikkel Muller, CIO





Loop in Your Business Ethics Board and Officer



"One of the goals of our ethics office is to generate 'mores-prudence.' This term is a variation on the legal term 'jurisprudence,' building knowledge based on ethics cases that emerge in a variety of fields."

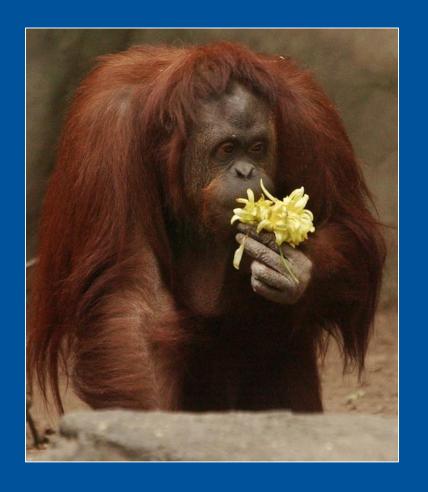
Françoise Rost van Tonningen, Head of Ethics Office





The Random Darknet Shopper...and Sandra





 $http://fusion.net/story/35883/robots-are-starting-to-break-the-law-and-nobody-knows-what-to-do-about-it/? \\ http://www.nonhumanrightsproject.org/2015/03/06/update-on-the-sandra-orangutan-case-in-argentina/$



Recommended Gartner Research

- ► <u>Kick-Start the Conversation on Digital Ethics, 2016</u>
- ▶ Digital Ethics, or How to Not Mess Up With Technology, 2017
- ► The CIO's Guide to Digital Ethics: Leading Your Enterprise in a Digital Society
- ► Toolkit: Create Your Story for the #DigitalSociety
- ► The #DigitalSociety Requires a Digital Social Contract

